Children's Services

Service Plan
2017-2021

2019/20 update

Jane Parfrement
Children's Services
V6.0

Contents

Council Ambition

We will strive to be:

An enterprising and value for money council, enabling people and communities to thrive.

Council Outcomes

We want Derbyshire to have:

- **Resilient and thriving communities** which take responsibility for improving their areas and supporting each other
- **Happy, safe and healthy people** with solid networks of support, who feel in control of their personal circumstances and aspirations
- **A strong, diverse and adaptable economy** which makes the most of Derbyshire's rich assets and provides meaningful employment opportunities for local people
- **Great places to live, work and visit,** with outstanding schools, diverse cultural opportunities, transport connections that keep things moving and a healthy environment for all
- **High quality public services** that work together and alongside communities to deliver services that meet people's needs.

Council Priorities for 2019/20

Our Council priorities are:
- Value for money
- A prosperous Derbyshire
- Empowered and self-sufficient communities
- A focus on prevention and early intervention
- High performing council services

Departmental Overview

In delivering the council's priorities, our vision is that staff across Children's Services will be:

'Working creatively together to inspire and empower children, young people and their families and communities to be the best they can be: safe, healthy, happy, learning and working'.

Our ambition is to achieve sustained positive outcomes for children and young people and to improve their physical, social and emotional well-being and safety, close the gap in educational achievement and support all children and young people in realising their potential.

Children's Services continue to face a range of pressures and risks including the increasing numbers of children who need our help and protection, the rising cost of placements for children in care and the impact of inflation. It is essential that we have sufficient social work capacity to meet our child protection and safeguarding responsibilities. We have secured additional investment to recruit more social workers and re-model our front line teams. These new teams are now in place, and we have more social workers in post than last year. In 2019/20, we will fully embed our new team structures, increasing impact and improving practice quality. We will continue to develop strategies to address the challenges in relation to recruitment and retention, especially in hard-to-recruit areas.

Through our commissioning strategies, it will remain a priority to ensure that sufficient, high quality, cost-effective local placements are available to meet the needs of our children in care, including their educational needs, to help them to achieve the best possible outcomes. We are also establishing a new, holistic service for care leavers which we will continue to drive, implement and embed.

Children's Services will continue to champion high quality education for all children, young people and adults - working closely with local communities to plan for future capacity, the regional schools commissioner to champion improved standards and with Derbyshire schools and settings as the education provider. We will focus in particular on reducing the achievement gap for vulnerable children, including children in care and children with special educational needs and disabilities (SEND).

Ensuring that children and young people with SEND receive the support they need to fulfil their potential and maximise independence will be a key priority. We are spending more on education and support for children with SEND, but are not doing as well as we should in helping them to achieve independence and secure paid employment. We will be developing plans to implement learning from the reviews on high needs funding and support for children with SEND during their journey towards adulthood which took place in 2018/19.

Ensuring that the council balances its budget is critical, and in Children's Services we will be working hard to support this by making best use of our resources and exploring creative and innovative ways of delivering services and introducing new initiatives to support children and families.

We will explore the use of technology and other opportunities to increase flexible, agile and efficient working. We will review our traded services to ensure that they are providing good quality services, operating efficiently and are financially sustainable. Recognising the budget pressures faced by many schools, we will also continue to support schools to maintain their spending needs within available resources.

A particular focus during 2019/20 will be the development of strategies to manage and hold risk for children at the lowest levels of intervention, in order to keep intrusion into families' lives to the minimum necessary. We will work with partners including schools, health and police to ensure that thresholds are applied consistently and that families are helped or signposted to services that can meet their needs at the lowest safe level. Our Locality Children's Partnerships are working collaboratively to build networks of support within local communities, which will also support this ambition. We will continue to develop and strengthen these Partnerships, ensuring that children and their families are engaged in shaping local plans.

During 2019, we will be working to implement the new MASA (Multi-Agency Safeguarding arrangements) in partnership with Derbyshire Police, NHS Clinical Commissioning Groups and Derby City Council, ensuring that safeguarding practice across all agencies continues to be collaborative, purposeful and impactful.

Our workforce is critical in achieving the best outcomes for children and young people in Derbyshire. Morale is generally high, and we will continue to ensure that effective channels of communication are in place at all levels providing clear and consistent messages to frontline staff. We continue to place a high value on staff development, and will increase opportunities for staff to undertake development including apprenticeships.
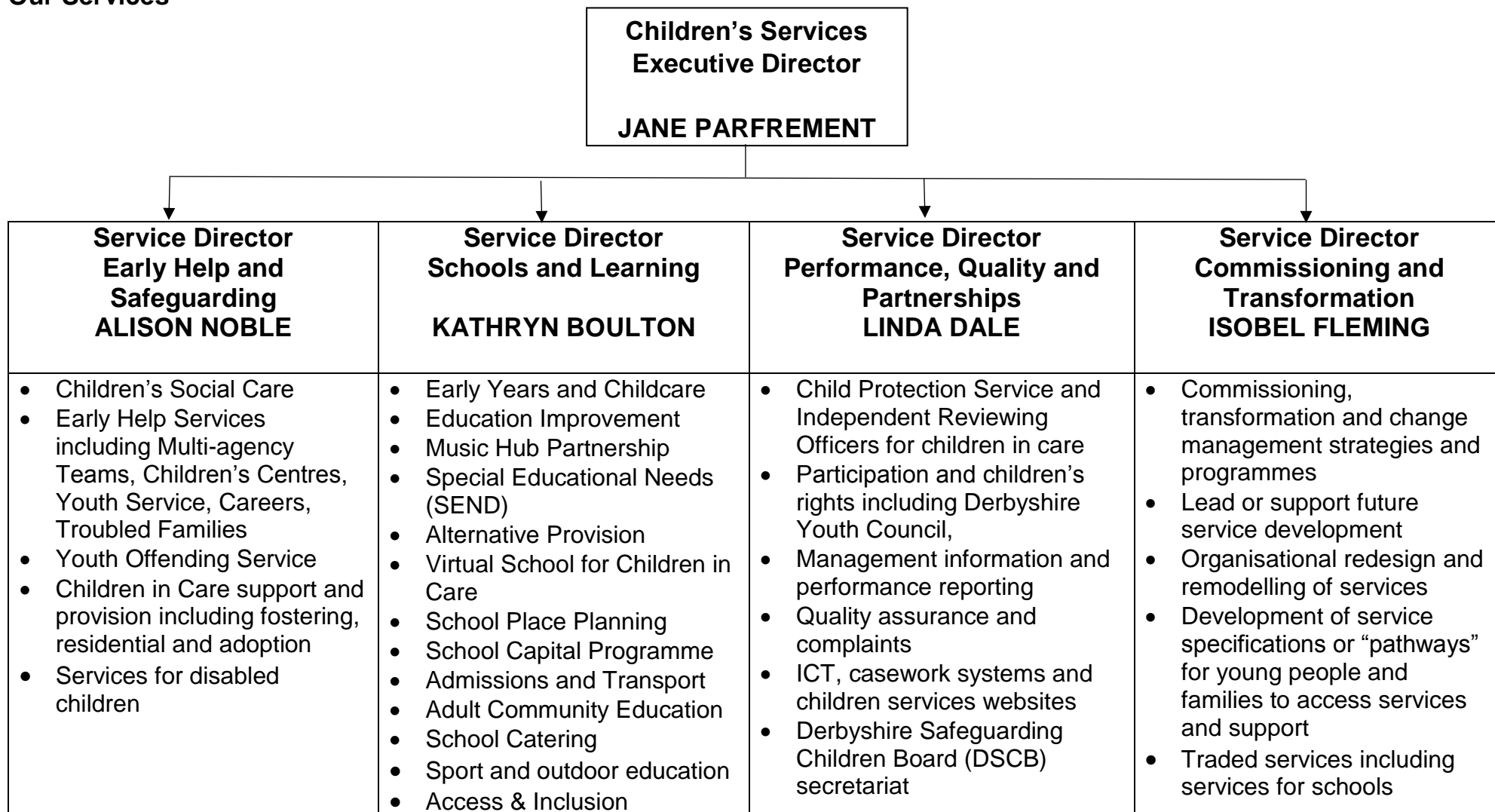
A number of reviews are currently in progress, such as the Early Help review and Business Services review. We will be working to fully implement these during 2019-20, working collaboratively with schools and other local partners to re-shape the future delivery of Early Help support.

Our plans for 2019-20 build on a number of key achievements during 2018-19. We have:

- Invested substantial additional funding in Children's Services to respond to the significant pressures;
- Consistently lobbied Government on a wide range of Education and Children's Services issues, including funding;
- Implemented our re-modelled social care teams, and increased the number of social work practitioners;
- Reviewed our support to care leavers, including the financial support offer. We have put in place a new, interim team to increase support and aspiration for 16-17 year olds and taken steps to create a new, holistic care leavers' service;
- Successfully implemented a new case management system for social care, across children's and adult services;

- Delivered improvements in the quality and consistency of child protection planning, following our review of child protection in 2017 and the Ofsted focused visit in February 2018;
- Continued to improve the quality of our children's homes, with all 10 inspected homes now judged to be good or better, 5 of which are judged outstanding;
- Worked with our partners to successfully implement Adoption East Midlands on 1 April 2019;
- Improved pupils' attainment and rankings compared with statistical neighbours for most measures at Key Stages 1 and 2;
- Maintained levels of attainment at Key Stage 4 which are higher than national;
- Strengthened our oversight of children missing education;
- Developed an inclusion dashboard for schools, which is being adopted regionally as good practice.

Our Services

Children's Services Executive Director JANE PARFREMENT			
Service Director Early Help and Safeguarding ALISON NOBLE	**Service Director Schools and Learning KATHRYN BOULTON**	**Service Director Performance, Quality and Partnerships LINDA DALE**	**Service Director Commissioning and Transformation ISOBEL FLEMING**
• Children's Social Care • Early Help Services including Multi-agency Teams, Children's Centres, Youth Service, Careers, Troubled Families • Youth Offending Service • Children in Care support and provision including fostering, residential and adoption • Services for disabled children	• Early Years and Childcare • Education Improvement • Music Hub Partnership • Special Educational Needs (SEND) • Alternative Provision • Virtual School for Children in Care • School Place Planning • School Capital Programme • Admissions and Transport • Adult Community Education • School Catering • Sport and outdoor education • Access & Inclusion	• Child Protection Service and Independent Reviewing Officers for children in care • Participation and children's rights including Derbyshire Youth Council, • Management information and performance reporting • Quality assurance and complaints • ICT, casework systems and children services websites • Derbyshire Safeguarding Children Board (DSCB) secretariat	• Commissioning, transformation and change management strategies and programmes • Lead or support future service development • Organisational redesign and remodelling of services • Development of service specifications or "pathways" for young people and families to access services and support • Traded services including services for schools

Section One – Council Priorities

Priority: Value for money

Actions	Lead	Start	Complete	Success Measures	Listed Deliverable in Council Plan
Achieve budget savings of £46.8m (Children's Services £10.5m)	Jane Parfrement	April 2019	March 2022	• Achieve departmental budget savings	Yes
Improve employee well-being through a new strategy that also increases productivity and reduces absence	Jane Parfrement	March 2019	April 2020	• Reduce the average number of days lost to sickness absence	Yes
Improve recruitment and retention of Children's Social Workers to reduce reliance on agency staff	Alison Noble	Underway	March 2020	• Reduce expenditure on agency staff	No
Improve value for money in relation to children in care placements	Isobel Fleming	Underway	March 2021	• Reduce average placement costs • Increase utilisation of in-house provision	No
Ensure that traded services offered by the Department achieve good quality, operate efficiently and are financially sustainable	Isobel Fleming	Underway	March 2021	• Customer satisfaction • Services financially sustainable and trade on the basis of recovering appropriate costs	No

Key performance measures

Description	Actual 2017-18	Latest 2018-19	Target 2019-20	Target 2020-21
Delivery of budget reductions[1]	TBC	TBC	TBC	TBC
Average number of days lost to sickness absence	8.2 days per employee (Sept 2018)	7.9 days per employee (March 2019)	7.5 days per employee	7.0 days per employee
Spending on agency social workers[1]	TBC	TBC	TBC	TBC
Average cost of children in care placements[1]	TBC	TBC	TBC	TBC
Utilisation rate – DCC foster carers	45%	61%	65%	70%
Utilisation rate – DCC residential children's homes	81%	78%	90%	96%
Financial sustainability of traded services – Measure to be confirmed[2]	TBC	TBC	TBC	TBC

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[1] Measure to be confirmed by June 2019

[2] Measure to be developed and baseline established during 2019

Priority: A prosperous Derbyshire

Actions	Lead	Start	Complete	Success Measures	Listed Deliverable in Council Plan
Achieve high rates of participation in education, employment and training to ensure that young people are well-equipped with employment skills	Alison Noble	Underway	March 2020	• Low % of young people who are not in education, training or employment	No

Key performance measures

Description	Actual 2017-18	Latest 2018-19	Target 2019-20	Target 2020-21
Proportion of 16 and 17 year olds not in education, employment or training (NEET) (3 month average)	2.7%	2.9%	1% or less	1% or less
Proportion of 16 to 17 year olds NEET and Not Known (3 month average)	5.3%	3.6%	2% or less	2% or less

Priority: Empowered and self-sufficient communities

Actions	Lead	Start	Complete	Success Measures	Listed Deliverable in Council Plan
Continue to work with partners and communities to develop prevention, early intervention and build resilient communities	Linda Dale	Underway	Ongoing	• Locality Children's Partnerships (LCPs) are inclusive of local partners, children and families • LCPs can demonstrate impact within their communities • Local communities have the information they need to respond effectively to emerging issues and risks for children ("contextual safeguarding")	No
Strengthen the role of Derbyshire Adult Community Education Service (DACES) in supporting access to education, employment and training for those communities and individual who are the most disadvantaged	Kathryn Boulton	Underway	Ongoing – reported annually	• Maintain high % success rates. • Achieve high levels of satisfaction from learners	No

Key performance measures

Description	Actual 2017-18	Latest 2018-19	Target 2019-20	Target 2020-21
Percentage of DACES learners completing programmes successfully[3]	TBC	TBC	TBC	TBC

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[3] Measure to be confirmed by June 2019

Priority: A focus on prevention and early intervention

Actions	Lead	Start	Complete	Success Measures	Listed Deliverable in Council Plan
Review the council's care and support offer for children with special educational needs and disabilities and adults to improve efficiency, value for money and customer outcomes	Jane Parfrement	May 2019	To be confirmed	• More young people with support plans (and their parents / carers) feel they are being encouraged and enabled to prepare for the future and to develop skills that will lead to independence	Yes
Re-design the council's Early Help Offer for children, young people and families	Alison Noble	Underway	November 2019	• Review concluded and all staff in post in new structure from 1 November 2019 • Partner organisations are helped and supported to develop their early help provision	Yes
Redesign our universal and targeted offer through our Health Visiting services and Children's Centres in partnership with the NHS	Alison Noble (with Public Health)	Underway	March 2021	• Partnership approach established in April 2019. • Formal partnership agreement in place by October 2019. • Children achieve a good level of development • Centres are compliant with UNICEF Baby Friendly Standards • Families in need of support to promote child development have access to groups, facilitated by Foundation Years Practitioners	Yes

Implement "Pause Project", an innovative programme to address the needs of women who have had multiple children removed from their care and prevent this cycle recurring	Isobel Fleming (with Public Health)	Underway	October 2020	• Pause programme operational from November 2019 and working with 22 women by the end of October 2020 • Fewer women participating in Pause become pregnant during the programme • Of those who participate, fewer women experience further care proceedings for 18 months following the programme.	Yes
Develop strategies to respond to increasing demand for social care services for children in need of help and protection	Alison Noble	April 2019	March 2022	• Timely, effective and robust application of thresholds across partners • Partner organisations are helped and supported to develop their early help provision • Children in care are supported to return home where it is safe and appropriate to do so	No

Work collaboratively with partners to improve children's emotional wellbeing	Jane Parfrement	Underway	Ongoing – reported annually	• LCPs can demonstrate improvement locally in children's resilience and emotional wellbeing • More children identified with mental health needs receive support • Reduction in school exclusions (see section 2, be an effective champion for high standards in education)	No

Key performance measures

Description	Actual 2017-18	Latest 2018-19	Target 2019-20	Target 2020-21
Number of organisations supported to develop their early help provision[4]	n/a	n/a	Baseline	TBC
Early help activity carried out by partner agencies[4]	n/a	n/a	Baseline	TBC
Percentage of SEND young people with support plans who feel they are being encouraged and enabled to develop skills that will lead to independence[4]	n/a	n/a	Baseline	TBC
Percentage of young people with support plans who feel that they are being encouraged and enabled to prepare for the future[4]	n/a	n/a	Baseline	TBC
Percentage of children achieving a good level of development	70.8%	To be above national average		

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[4] Measure to be developed and benchmark established during 2019/20

Percentage of children's centres audited as compliant with UNICEF Baby Friendly Standards (reported bi-annually)	100%	100%	100%	100%
Number of groups targeted to families in need facilitated by Foundation Years Practitioners (reported bi-annually)	n/a	n/a	84	90
Percentage of women participating in the Pause programme who do not become pregnant during the 18 months[5]	TBC	TBC	TBC	TBC
Percentage of women participating in Pause who do not experience further care proceedings for 18 months following the programme[5]	TBC	TBC	TBC	TBC
Number of children in care re-unified to their families	61	32 (last 6 months)	70	80
Rate of child protection plans per 10k population	63	61	-	-
Rate of children in care per 10k population	47	53	-	-
Percentage of children with identified mental health needs receiving support[5]	TBC	TBC	TBC	TBC

[5] Measure to be confirmed by June 2019

Priority: High-performing council services

Actions	Lead	Start	Complete	Success Measures	Listed Deliverable in Council Plan
Continue to drive improvements in the delivery of children's social care	Alison Noble	Underway	March 2021	• Continued and consistent improvements in the quality of practice, as demonstrated by a range of indicators • External peer review and validation which supports internal evaluation of quality	Yes
Continue to ensure that all Council run children's homes are good or outstanding	Alison Noble	Underway	Ongoing – reported annually	• Percentage of children's homes rated good or outstanding	Yes
Increase the percentage of children in schools which are good or outstanding, so that Derbyshire is in line with the national average	Kathryn Boulton	Underway	Ongoing – reported annually	• Percentage of children in schools rated good or outstanding by Ofsted • Percentage of schools rated good or outstanding by Ofsted	Yes
Improve the timeliness and quality of our Education, Health Care plans for children and young people with special educational needs.	Kathryn Boulton	Underway	March 2021	• Plans demonstrate holistic, person centred approaches that enable children and young people to achieve agreed outcomes • More plans are completed within timescale	No

Develop a plan to implement recommendations of the independent review of high needs funding	Kathryn Boulton	Underway	September 2019	• Services and support are effective in meeting needs, sustainable and achieve value for money	No

Key performance measures

Description	Actual 2017-18	Latest 2018-19	Target 2019-20	Target 2020-21
Average social worker caseload - overall	20	19	15-21	15-21
Maximum social worker caseload – overall	41	35	30	25
Average social worker caseload – children and families' teams[6]	TBC	TBC	TBC	TBC
Average social worker caseload – specialist teams[6]	TBC	TBC	TBC	TBC
Percentage of children in care who have had 3 or more social workers in the last 12 months	14%	13%	10%	8%
Social work workforce stability measures[7]	n/a	n/a	Baseline	TBC
Proportion of social care audits graded good or better	n/a	44%	55%	60%

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[6] Measure to be confirmed by September 2019
[7] Measure to be developed and baseline established during 2019/20

Percentage of children reporting that the service has improved their lives[8]	n/a	n/a	Baseline	TBC
Percentage of DCC-run children's homes judged good or better	80%	100%	100%	100%
Percentage of EHC plans completed within timescale (excluding exceptions)	52.9% (2016/17)	Bottom quartile (2017/18 provisional)	Lower middle quartile	Upper middle quartile

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[8] Measure to be developed and baseline established during 2019/20

Percentage of pupils in good or better primary schools	79.6%	77.7%	90%	91%
Percentage of pupils in good or better secondary schools	62.7%	59.9%	76%	81%
Percentage of support centres judged good or better	100%	100%	100%	100%
Percentage of special schools judged good or better	100%	100%	100%	100%
Percentage of early years providers judged good or better	95.4%	96.7%	98% or above	

Section Two – Departmental Priorities

Keep Children Safe

Actions	Lead	Start	Complete	Success Measures
Continue to be alert to, and respond to, emerging areas of risk and vulnerability such as online safety; suicide and self-harm; child exploitation; radicalisation; female genital mutilation (FGM); children who go missing and misuse substances	Jane Parfrement	Underway	March 2020	• Fewer children going missing from home and care • More children involved in their own safety planning • Children are well-informed about risks and how to stay safe • Intelligence about risk is shared by partners and used effectively to inform local strategies and plans, and also safety planning for individual children • Suicide and self-harm strategy is embedded within local communities
Deliver the new Multi-Agency Safeguarding Arrangements (MASA) in partnership with Derby City	Jane Parfrement	Underway	September 2019	• Safeguarding practice across all agencies remains collaborative, purposeful and impactful

Key performance measures

Description	Actual	Latest	Target	Target
	2017-18	2018-19	2019-20	2020-21
Percentage of children attending their initial child protection conference (within month)	n/a	14.4%	17%	25%
Percentage of children participating in their initial child protection conference (within month)	n/a	43.2% (Mar 2019 – within month)	50%	60%
Number of children going missing from home or care (overall total, rolling 12 months)	216	380	300	250
Number of missing episodes (overall total, rolling 12 months)	439	810	620	450

Be a good corporate parent to children in care and care leavers

Actions	Lead	Start	Complete	Success Measures
Continue to implement and embed our new care leaver service and offer	Dave Bond	Underway	March 2020	• New service fully operational July 2019 • Improved pathway planning and aspiration is evidenced through audits • More care leavers in suitable accommodation, engaged in education, employment or training and tell us they feel safe and positive about the future. • Care leavers can access the health services they need • Continue to work towards an exemption from council tax for all our care leavers
Embed our new corporate parenting governance arrangements	Smruti Mehta	Underway	July 2019	• Review arrangements in place by July 2019
Increase the choice and quality of adoption, fostering and residential care placements available to children in care	Jane Parfrement	Underway	Ongoing	• Improved utilisation of council foster carers and children's homes • Improved access to external provision through new commissioning approaches and market development
Continue to promote timely, good quality permanence planning for children in care	Alison Noble	Underway	March 2020	• Timely and achievable permanence plans are in place for all children and young people for whom going home is not an option • Permanence plans reflect the wishes and feelings of the child

Support our children in care to do their best at school	Helen Moxon	Underway	Ongoing – reported annually	• Lower rates of absence and exclusion for children in care • All our children in care reach attainment levels above or in line with their expectations

Key performance measures

Description	Actual 2017-18	Latest 2018-19	Target 2019-20	Target 2020-21
Percentage of children in care who had 3 or more placements within the year	8%	4-8%	4-8%	4-8%
Average number of days between a child entering care and moving in with an adoptive family (A1) 3 year average	568	484	426 (DfE target)	426 (DfE target)
Average number of days between a child entering care and moving in with an adoptive family (A1) rolling 12 months	495	351	300	260
Average number of days between a local authority receiving court authority to place a child and the local authority deciding on a match to an adoptive family (A2) 3 year average	301	250	200	150
Average number of days between the local authority receiving court authority to place a child and the local authority deciding on a match to an adoptive family (A2) Rolling 12 months	246	148	121 (DfE target)	121 (DfE target)
Percentage of CiC with at least one fixed term exclusion	7%	8% or less	8% or less	8% or less
Percentage of CiC classed as persistent absentees	15%	11%	9%	7%

Percentage point gap between children in care achieving the expected standard at Key Stage 2 in combined reading, writing and maths and all pupils	39	37	34	31
Percentage point gap between children in care achieving a standard pass in English and Maths at GCSE and all pupils	46	45	43	41
Percentage of care leavers in suitable accommodation (age 19-21)	93%	95% or above	95% or above	95% or above
Percentage of care leavers in education, employment or training (age 19-21)	54%	60%	70%	80%

Be an effective champion for high standards in education

Actions	Lead	Start	Complete	Success Measures
Ensure that attainment in all key benchmarks and at all key stages is above national averages	Kathryn Boulton	Underway	Ongoing – reported annually	• Derbyshire pupil's attainment levels are above national average across all key stages
Continue to improve educational outcomes for disadvantaged pupils	Kathryn Boulton	Underway	Ongoing – reported annually	• Reduction in attainment gap for children in receipt of free school meals
Reduce the number of pupils receiving exclusions from school, both fixed term and permanent, and continue to achieve good levels of attendance	Kathryn Boulton	Underway	Ongoing – reported annually	• Reduction in fixed term and permanent exclusions • Good use of managed moves protocols can be evidenced • All pupils attending Derbyshire schools have high levels of attendance
Continue to provide safe and secure environments for both staff and children and young people through effective school place planning and management of capital developments	Kathryn Boulton	Underway	Ongoing – reported annually	• Maintain a high proportion of children and young people who are offered their first choice of school • Ensure that school place planning achieves value for money

Key performance measures

Description	Actual 2017-18	Latest 2018-19	Target 2019-20	Target 2020-21
Percentage of pupils reaching the expected level in Year 1 Phonics	79.6%	To be above the national average		
Percentage of pupils achieving the expected standard at Key Stage 1 Reading	75.4%	To be above the national average		

Percentage of pupils achieving the expected standard at Key Stage 1 Writing	68.2%	To be above the national average
Percentage of pupils achieving the expected standard at Key Stage 1 Maths	75.5%	To be above the national average
Percentage achieving the expected standard at Key Stage 2 combined Reading, Writing and Maths	60%	To be above the national average
Percentage achieving a standard pass (grades 4-9) in English and Maths at GCSE	64.9%	To be above the national average
Reduce the attainment gap for disadvantaged pupils[9]	TBC	TBC
Attendance at primary school	96.3%	Maintain top quartile national performance

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[9] Measure to be confirmed by June 2019

Attendance at secondary school	95%	To maintain above national performance		
Secondary school persistent absence rate	12.3%	To maintain above national performance		
Rate of permanent exclusions from school	0.13	0.08	0.07	0.05
Rate of fixed term exclusions from school	4.8	3.6	3.4	3.2
Percentage of children and young people who are offered their first preference of primary school	94.6%	94.6%	To remain above national average	
Percentage of children and young people who are offered their first preference of secondary school	95.8%	94.8%	To remain above national average	

Approved Controllable Budget

Division	Employees	Premises	Transport	Supplies & Services	Agency & Contracted Services	Transfer payments	Unallocated budget	Controllable Recharges	Gross Budget	Income	Grants	Net Budget
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Strategic Services	9,777	58	84	199	-	-	-815	-13,771	-4,468	-1,566	-1,090	-7,124
Early Help & Safeguarding	50,390	608	2,288	3,969	28,028	1,668	1,857	-559	88,250	-767	-1,592	85,891
Schools & Learning	24,371	407	15,059	11,149	103	-	-1,636	-19,678	29,776	-9,221	-2,564	17,991
Performance & Quality	5,615	2	106	1,061	8	-	-742	49	6,100	-224	-	5,876
Countywide Commissioning	762	-	11	97	5,090	-	-5	-1,044	4,911	-1,786	-	3,126
Unallocated budget reductions	136	-	-	-	-	-	901	-290	747	-	-	747
Total	91,051	1,076	17,548	16,475	33,229	1,668	-439	-35,292	125,316	-13,563	-5,246	106,506

Procurement Projects – up to 31 March 2021

Contract Title	Estimated Value	Estimated Start Date
EDP39 Supply and Delivery of Groceries and Provisions	10,000,000.00	29/02/2020
EDP38 Supply and Delivery of Frozen Food	16,000,000.00	01/08/2020
Transportation of School Meals	1,600,000.00	01/11/2021
Supply and Delivery of Fresh Meat	600,000.00	01/11/2020
Supply and Delivery of Meal Concepts	400,000.00	01/11/2020
Supply and Delivery of Morning Goods and Confectionery	36,000.00	01/11/2020
Catering Heavy Equipment	1,000,000.00	01/10/2020
Light Equipment	400,000.00	01/10/2020
Virtual School E-PEP System	75,000.00	01/07/2019
Services for Schools and SchoolsNet Portal	300,000.00	01/04/2021
Secure Information Exchange with Schools	50,000.00	01/09/2020

School MI Data Transfer for Central Pupil Database	30,000.00	01/09/2020
Children's Accommodation and Support Services (CASS)	14,140,000.00	01/10/2021
Support Service for Young Carers	800,000.00	01/04/2020
Emotional Health and Wellbeing	8,000,000.00	01/01/2020
Framework for Disabled Children and Young People	4,000,000.00	01/11/2020
Independent Travel Training	250,000.00	01/10/2019
Framework for Independent Residential and Fostering Care Service (D2N2)	81,000,000.00	01/02/2020
Stepping Down Children with disabilities/complex needs from Residential Care to Foster Care	8,000,000.00	01/02/2020
CSE/CRE	175,000.00	16/8/2019
PAUSE Derbyshire	860,000.00	01/09/2019
Creative Mentors	346,000.00	01/09/2019
Regional Mediation	75,000.00	01/05/2022
Special Schools re of Health Needs	20,000.00	01/09/2019
Services for Schools website	75,000.00	01/01/2022